

Build-Measure-Learn (BML)



Using the tool Template Example

Build-Measure-Learn (MBL)

This tool helps you continuously improve products by building, measuring, and learning from user feedback in an iterative process. The BML cycle emphasizes a feedback loop that allows you to create a minimum viable product (MVP), measure its performance with real users, and then learn from the results to iterate and improve the product or service. This approach minimizes wasted effort and resources by focusing on validated learning and quick adaptation to customer needs.

Tips for use

Despite what the name of the tool might suggest, it's important not to start with building but rather with learning. By focusing on learning first, you ensure that whatever you create is purposefully designed to validate or invalidate your assumptions, leading to more effective and meaningful outcomes.

Make a large print of the template to use in a brainstorming session with the (experiment) team. Use sticky notes to add items on the canvas, so you can easily make changes.

Be inspired by the example of Lille.

How to use

Step 1: Learn

Start with defining what you need to learn about the market, the user, or the problem. What assumptions are you making about your users or solution? These hypotheses will guide what you build and help you focus your experiments. Not all ideas need to be tested at once. Prioritize experiments that will provide the most valuable insights with the least amount of effort. This way, you can quickly validate or invalidate critical assumptions.

Step 2: Measure

Before launching your experiment and building your solution, define what success looks like. Identify specific metrics that will tell you whether your hypothesis is valid. These metrics should be actionable and directly tied to the solution you're testing.

Step 3: Build

Determine what (if anything) you need to build to measure and learn.

When planning what to build, aim for the smallest possible version of a feature that can test your hypothesis: a minimal viable product (MVP). This MVP approach ensures you invest minimal resources while still gathering meaningful data.

Learn, measure and build (again)

Plan for quick feedback loops by setting up ways to gather user data as soon as your experiment goes live. This could involve analytics tools, surveys, or direct user interviews. Based on the data you collect, be prepared to pivot or iterate on your original plan. If the results don't align with your expectations, use the insights to adjust your product or hypothesis and re-enter the BML cycle.

Document Learnings

After each experiment, document what you've learned and how it will influence the next steps. This helps in making informed decisions and keeps the entire team aligned on what works and what doesn't.

©FlowForward, 2024

Build-Measure-Learn (BML)

name _____

Learn Measure Build What do you need to learn about the market, the user or the problem? How and what do you want to measure to get an answer to your learning goals? What (if anything) do you need to build to get an answer to your learning goals?	[
What do you need to learn about the market, the user or the problem? How and what do you want to measure to get an answer to your learning goals? What (if anything) do you need to build to get an answer to your learning goals?	Learn	Measure	Build
the user or the problem? answers to your learning goals? get an answer to your learning goals?	What do you need to learn about the market,	How and what do you want to measure to get	What (if anything) do you need to build to
	the user or the problem?	answers to your learning goals?	get an answer to your learning goals?
		, 33	, 55



Example Lille

The river in Lille offers limited passage. Commercial shipping and recreation use the same limited space. This makes it overcrowded at certain times and therefore unsafe, especially for recreational users on the water.

One of the ideas is to cluster commercial shipping more and let it pass through the water together in a convoy. The same applies to recreational shipping.

To achieve this for recreational shipping, the idea is to design certain attractive places where this target group is entertained in order to influence them to go out on the water together at a later time. For Lille, this tool was very valuable to think about what is actually needed to be built to validate the assumptions of their solutions. Often, too much is built, but by focusing on the learnings, this can often be limited. That saves time, money and resources.



Build-Measure-Learn (BML)

name _____

Learn	Measure	Build
What do you need to learn about the market,	How and what do you want to measure to get	What (if anything) do you need to build to get an
the user or the problem?	answers to your learning goals?	answer to your learning goals?
Can we nudge recreational shipping to influence them to go out on the water together at a later time?	We will interview various water users to test the general concept. We design different solutions (e.g. bar, bbq place, outdoor cinema, playground, etc) and see which solutions work best.	No need for building a prototype (yet). We will create several visuals of various nudging solutions.

